

## **UCD Michael Smurfit Graduate Business School**

## Master of Business Administration (MBA) Programme

## Recommendation Evaluation for: Applicant's Last Name First Name Middle Name To the applicant: Recommendations from friends, family members, or acquaintances are unacceptable and will not be reviewed. This form once completed can be uploaded to your online application account unless your referee chooses to keep it confidential, see below. To the referee: Please complete this form, additional information or letters may be attached. The recommendation for the person whose name appears above will be used solely for evaluation for admissions purposes. Your assessment of the applicant is important to our ability to evaluate his/her candidacy and we are grateful for your time and input. If you wish your recommendation to remain confidential, please email the completed form to mba@ucd.ie. NB Please note an electronic or handwritten signature is required in all instances. Please type. How long have you known the applicant? \_\_\_\_\_ In what specific capacity have you known the applicant? What is your estimation of the applicant's principal strengths as they bear on participation in an MBA Programme? Please evaluate the applicant's ability to communicate in oral and written form. Do you consider the applicant's achievements to be a true indication of his/her ability? \_\_\_\_\_ What are the applicant's outstanding strengths? What are the applicant's weaknesses?

Please evaluate the applicant according to the following criteria by checking the appropriate boxes.

	Inadequate Opportunity to Observe	Weak (Low Third)	Average (Middle Third)	Good (Top Third)	Excellent (Top 15%)	Superior (Top 5%)
Problem Analysis Ability						
Creativity						
Interpersonal Skills						
Motivation and Initiative						
Maturity						
Perseverance						
Decisiveness						
Willingness to work in a team						
Leadership potential						
Potential for career advancement after completion of the MBA						
In your opinion, has this applicant graduate study in business, as we Please indicate your overall evaluate Business School by circ	uation of this a	pplicant fo	oals?or graduate	study at L	JCD Michae	I Smurfit
graduate study in business, as we Please indicate your overall evaluate.	uation of this a	t career go	oals?or graduate	study at L		I Smurfit
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Please indicate your overall evaluate Business School by circles Do not recommend  1 2  Recommender's Name:  Position, Rank or Grade:	uation of this a	pplicant fo	oals? or graduate e value.  4  Wor	study at U Stro 5 k Phone: k Fax:	JCD Michae	I Smurfit
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